

# Community Stewardship

Our not-for-profit gifts aim to **Connect People, Uplift Communities, Protect Our Planet, and Advance Capabilities, in Singapore and beyond.**

Our social licence to operate depends on our ability to create value for all stakeholders, including our communities. We believe in seeding social capital to foster a more inclusive and resilient world, so every generation prospers.

## Our Approach to Community Gifts

Our journey in building social capital began over 20 years ago, when we adopted a deliberate and structured approach to giving back, anchored on the twin pillars of governance and sustainability.

Since 2003, we have been setting aside a portion of our net positive returns above our risk-adjusted cost of capital for community gifts. Approved by the Temasek Board, these gifts are donated largely to Temasek Trust (TT) to achieve our community objectives.

Temasek's primary community stewardship arm is the Temasek Trust Collective (TTC), an ecosystem of organisations united by a shared purpose of building better for every generation. The TTC mirrors Temasek's community objectives through their four strategic priorities of Planet, People, Peace, and Progress. By harnessing the TTC's diverse capabilities, TT builds capacity, convenes partnerships, mobilises capital, and catalyses solutions for lasting impact.

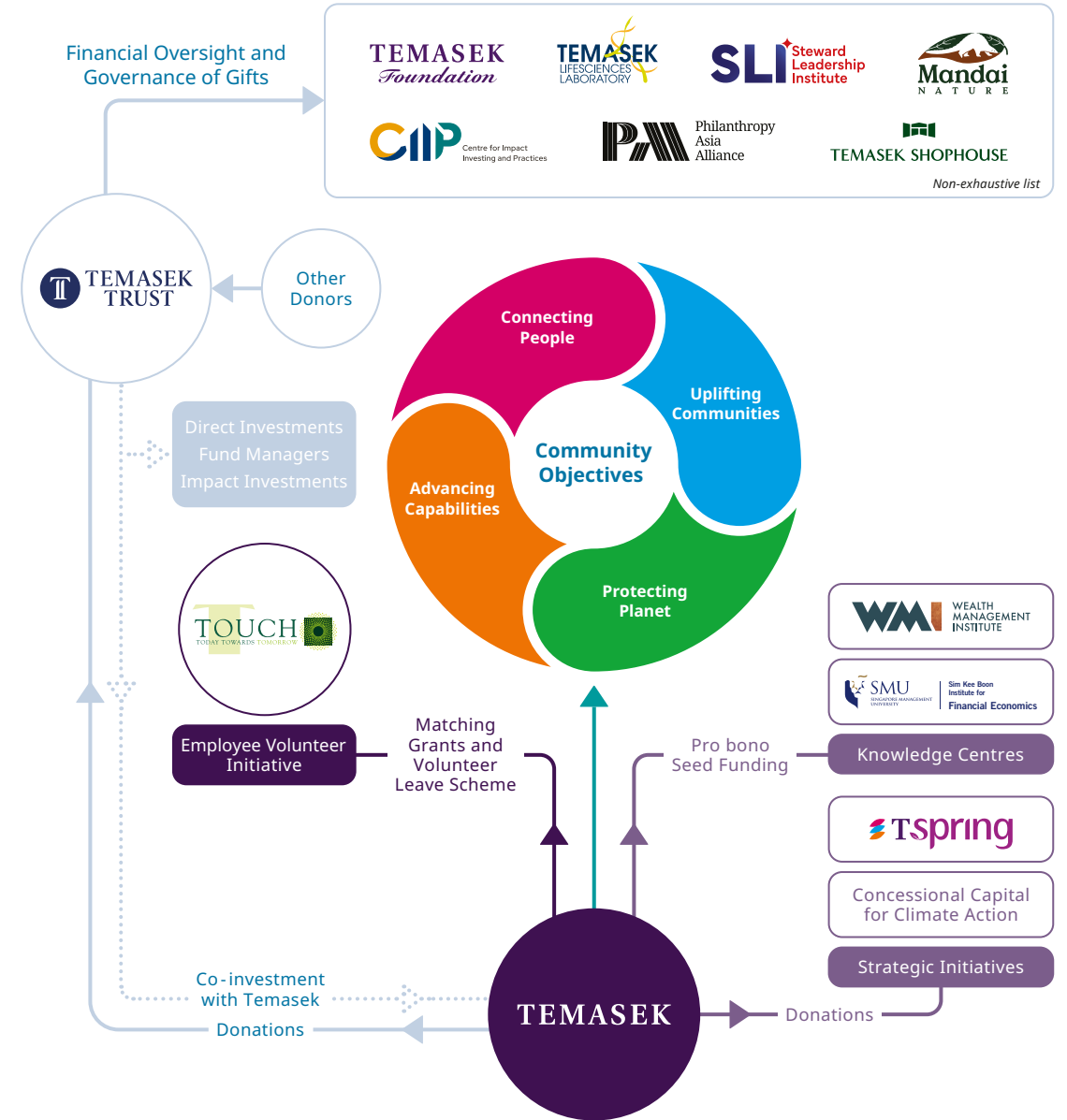
To date, Temasek's gifts to TT have impacted about 5 million lives across Singapore and beyond.

Beyond the TTC, we give directly to our partners in the Public, Private, and People sectors to maximise the impact of our capital, network, and insights.

## Doing Good in Our Communities

As a responsible corporate citizen, we support local charities through donations and employee volunteerism across our global offices. We incorporate volunteering opportunities into our giving efforts, as well as through *T-Touch*, an employee-led volunteer initiative.

To ensure our gifts truly make a difference, we have developed an impact framework for community gifts to guide the measurement of their impact against our community objectives. This framework allows us to evaluate, refine, and maximise the effectiveness of initiatives we support. We work closely with our partners, including TT, to apply the framework.



See how we enable a better world at [temasekreview.com.sg/community](https://temasekreview.com.sg/community) or scan the QR code

